

Implementation of ISO 17025 feedback from different QA systems in ANSES

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Workshop Heads of Laboratories, 2019-09-09/11

Plant Health: 1 laboratory with 6 sites



6 different and independent QA system

Rennes-Le Rheu

Nematology

Nancy- Malzeville

Mycology

Angers (HQ)

*GMO, virology,
bacteriology*

Clermont

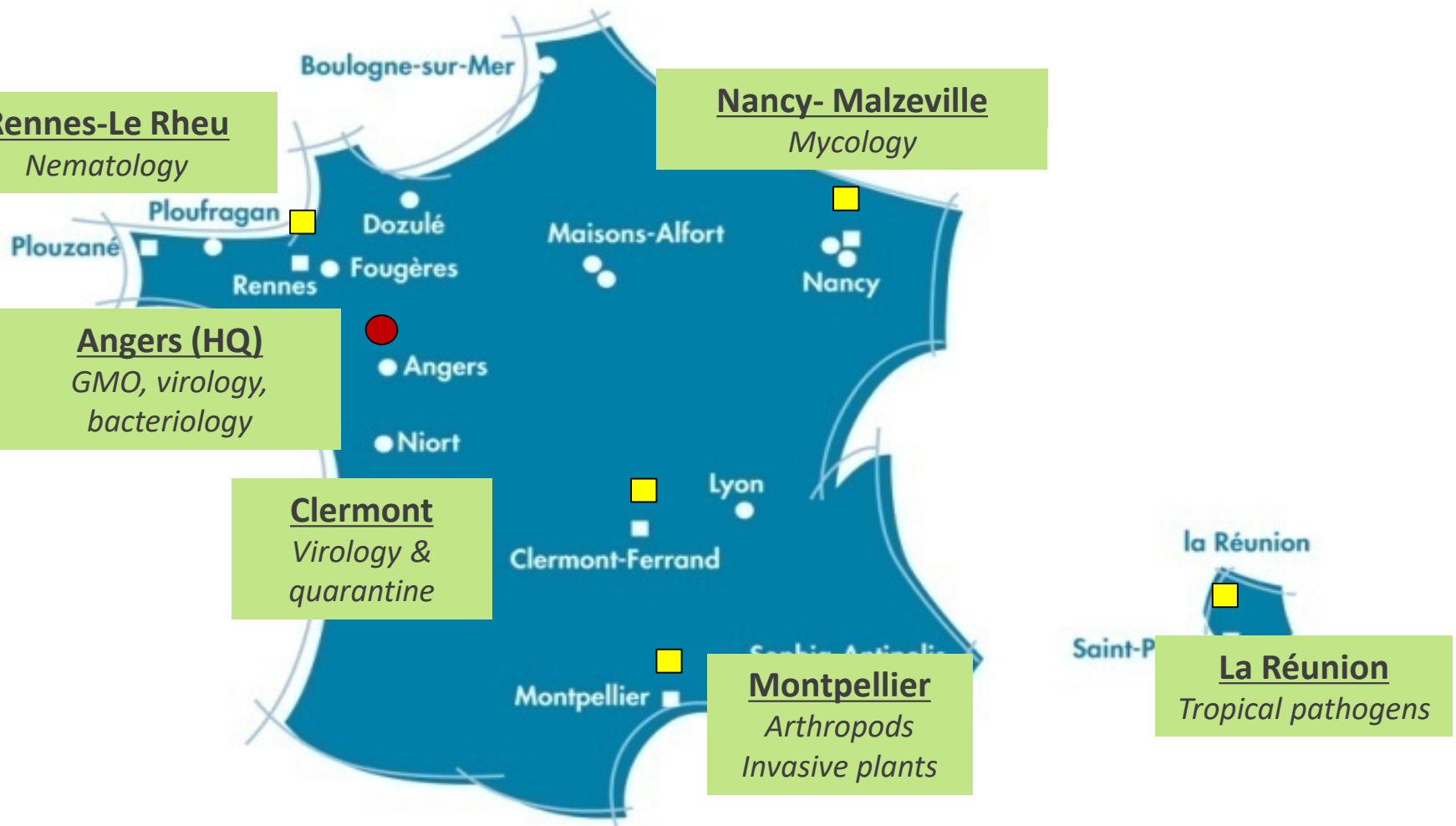
*Virology &
quarantine*

Montpellier

*Arthropods
Invasive plants*

La Réunion

Tropical pathogens



1 - The new ISO 17025 – main changes

2 – Options for the management of changes

2.1 – Management of the transition

2.2 – Process approach

2.3 – Risk & opportunity management

2.4 – Control of data and information systems

2.5 – Complaints

Conclusions

1 – The new ISO 17025 : Main changes

1-Main changes identified by the laboratory

- Scope of the standard: laboratory activities including **sampling**
- The **risk-based thinking** which enables some reduction in prescriptive requirements and their replacement by performance-based requirements;
- A **greater flexibility** than in the previous version in the requirements for processes, procedures, documented information and organizational responsibilities;
- Emphasis on “**Impartiality**” vs. “Independence”
- **Process orientation** but not restricted to it (*no obligation to develop processes*)
- **Information Technology**: Risks, data integrity, confidentiality, validation of softwares, considering electronic documents
- New requirements for **complaints, reports and management review**

2 – Options for the management of changes

2.1-Management of the transition

**Comparison of requirements between new & old version of ISO 17025:
identification of major impacts in our system and major issues**

- ✓ Exploratory internal audits
- ✓ Systematic analysis of the new requirements and the provisions in place

In the case of ANSES, benefit of the approach / developments in the 11 laboratories of the organisation.

2.1-Management of the transition

Comparison of requirements between new & old version of ISO 17025: identification of major impacts in the QA system and major issues

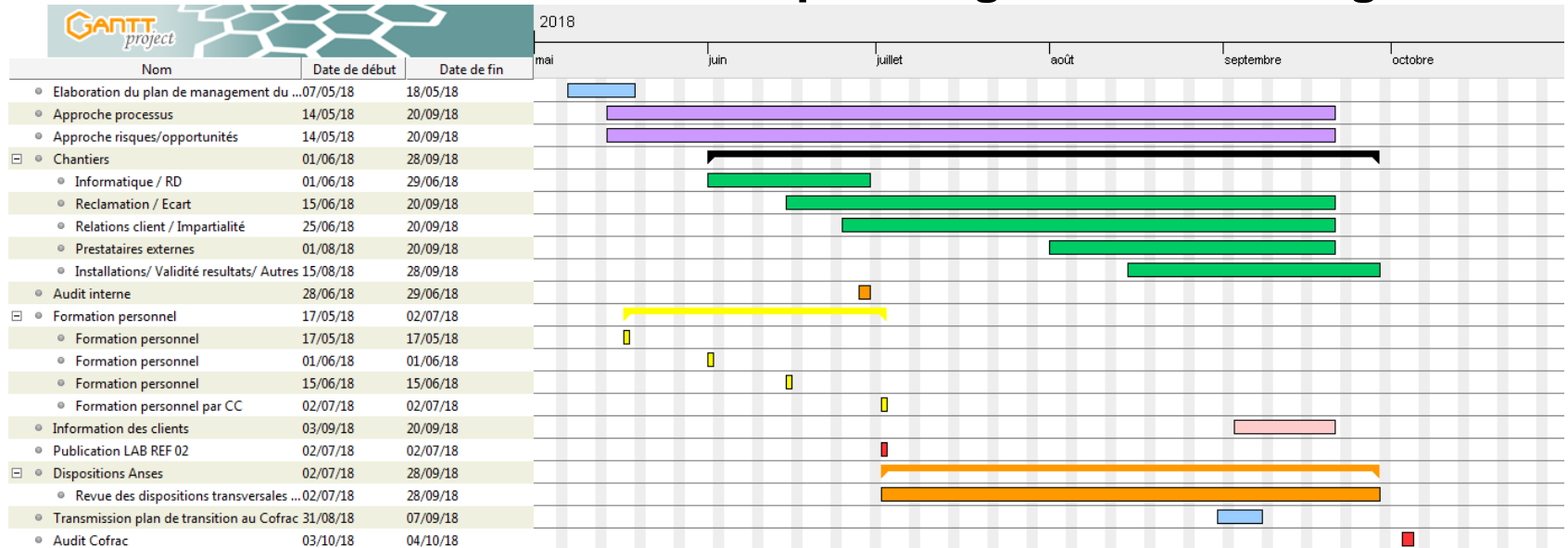
- ✓ Staff training
- ✓ Process approach (not obligatory)
- ✓ Risk and opportunity management
- ✓ Information systems
- ✓ External providers and their control/evaluation (e.g IT services)
- ✓ Impartiality and confidentiality (risk approach)
- ✓ Management of nonconforming work
- ✓ Complaints
- ✓ Customer relation (General conditions of analyses / test reports)

2.1-Management of the transition

Development of a transition's action plan

Requirement status	§ V2017	ISO 17025 V2017 requirements	§ V2005	ISO 17025 V2005 requirements	Lab impacts	Lab actions	Delay	Priority	Effective implementation
	4.00	General requirements	-						
evolution	4.01	Impartiality	-		Incomplete provisions	Provisions should be consolidated with the risk-based thinking	09/20/2018	1	OK FP/001 on 08/31/2018 OK MM/001 on 09/20/2018
new	7.09.6	The outcomes (of complaints) to be communicated to the complainant shall be made by, or reviewed and approved by, individual(s) not involved in the original laboratory activities in question	-		Incomplete provisions	Create a specific procedure of the complaints management	09/07/2018	1	OK creation of PS/060 and FSE/102 on 04/09/2018

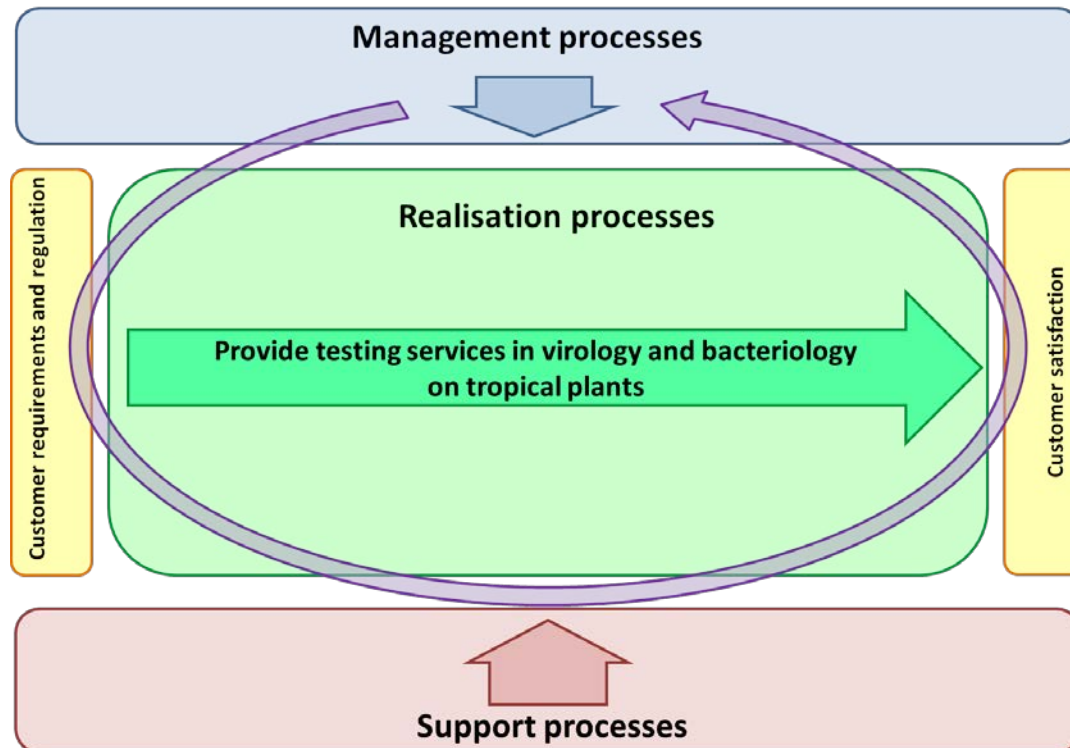
Use of a GANTT chart for the transition planning and scheduling



Internal audit at mid-transition performed by a competent staff

2.2-Process approach

- Not a formal requirement, different options possible
- Process approach used to **implement the risk and opportunity management**
- Development of a **process map**

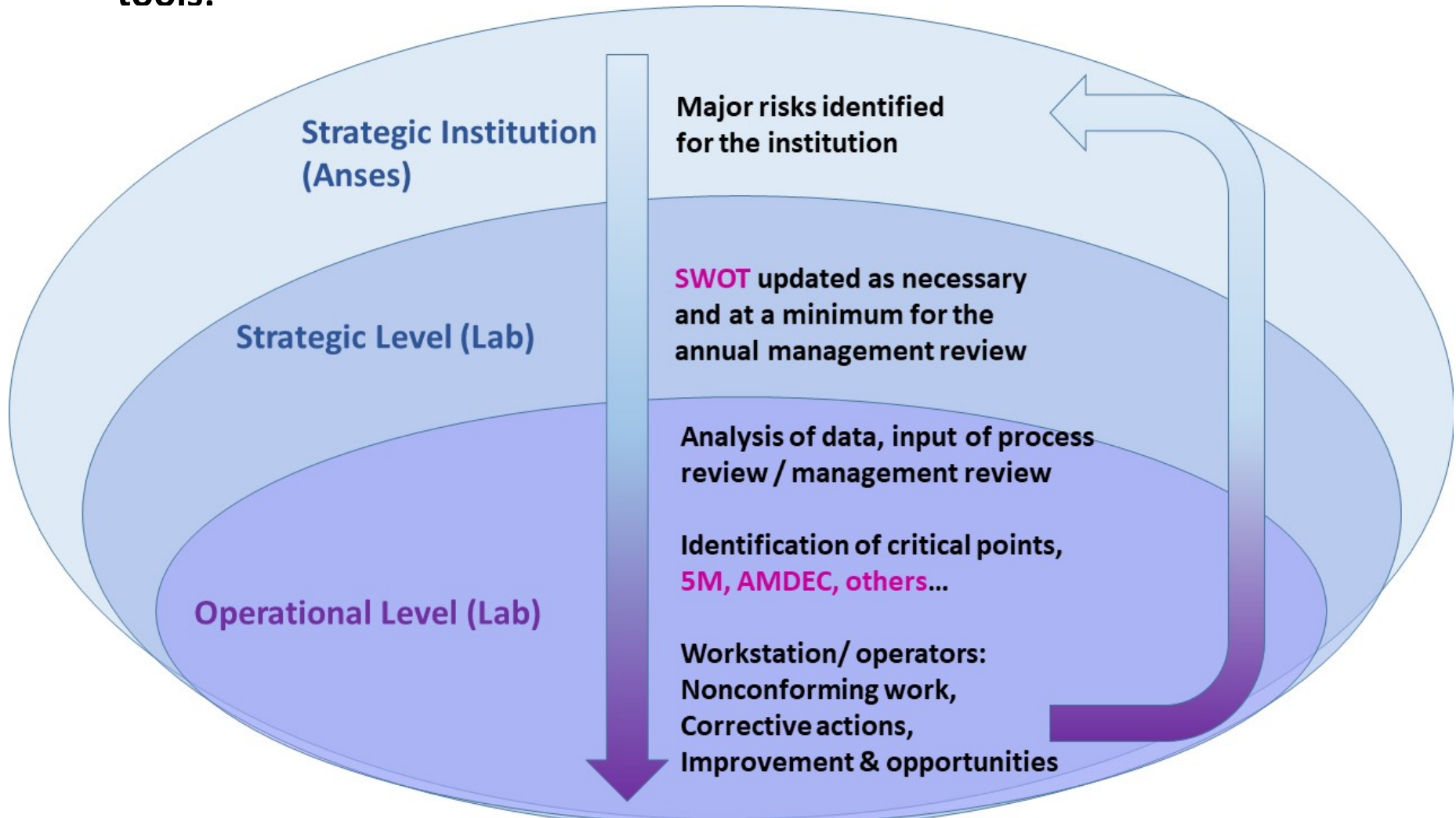


2.2-Process approach

- **Not a formal requirement, different options possible**
- **Process approach used to implement the risk and opportunity management**
- **Development of a process map**
- **Development of a dedicated documentation :**
 - **quality plan “process approach & risk and opportunity management”**
 - **and process description forms for each process**

2.3-Risk & Opportunity management

- Risk & opportunities are appreciated at different levels, with dedicated tools:



2.3-Risk & Opportunity management



Tools used : SWOT analysis

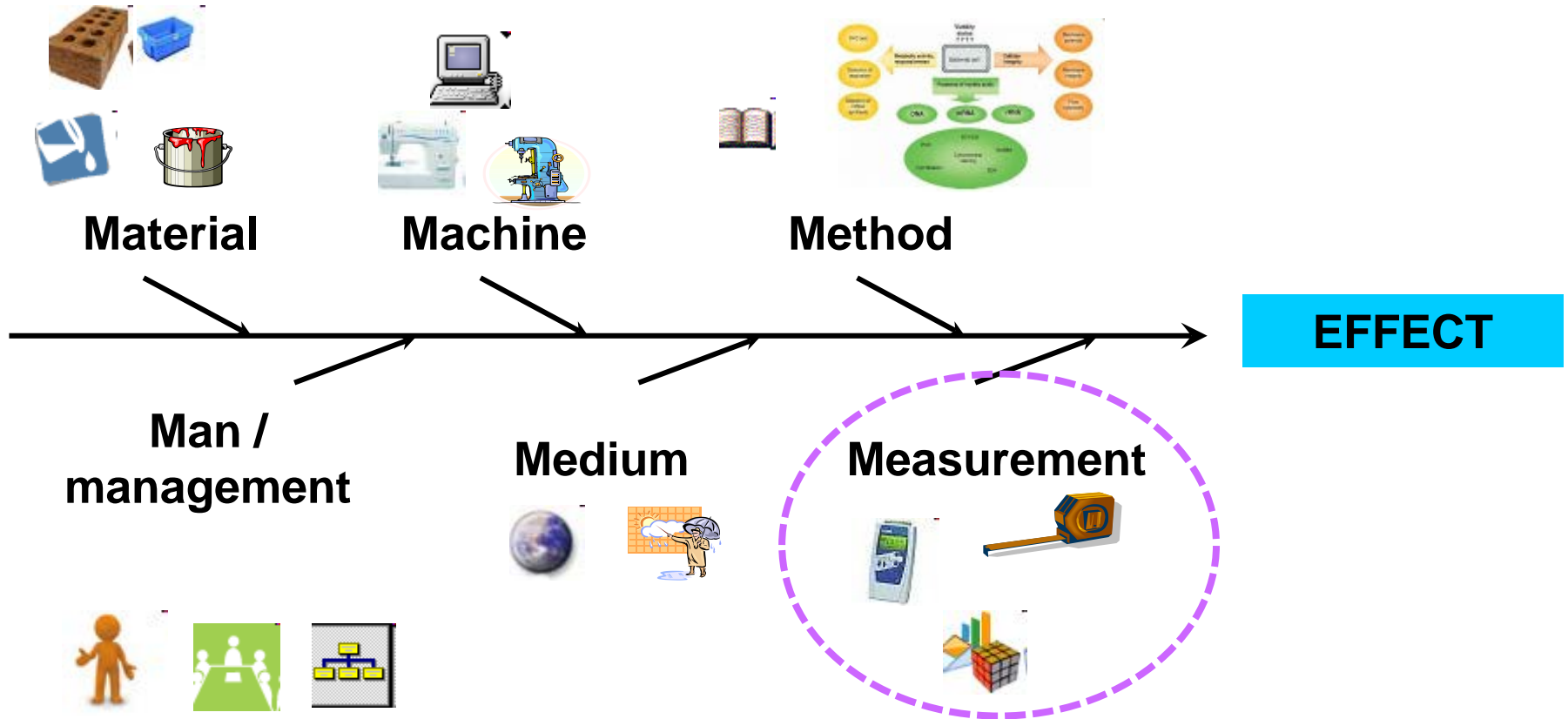
	Helpful	Harmful
Internal	S Strengths	W Weaknesses
External	O Opportunities	T Threats

=> Allows to identify topics for actions which can be implemented to control risks/threats and to promote strengths and opportunities

2.3-Risk & Opportunity management



Tools used: systematic analysis / 5M (to 8M) or Ishikawa diagram

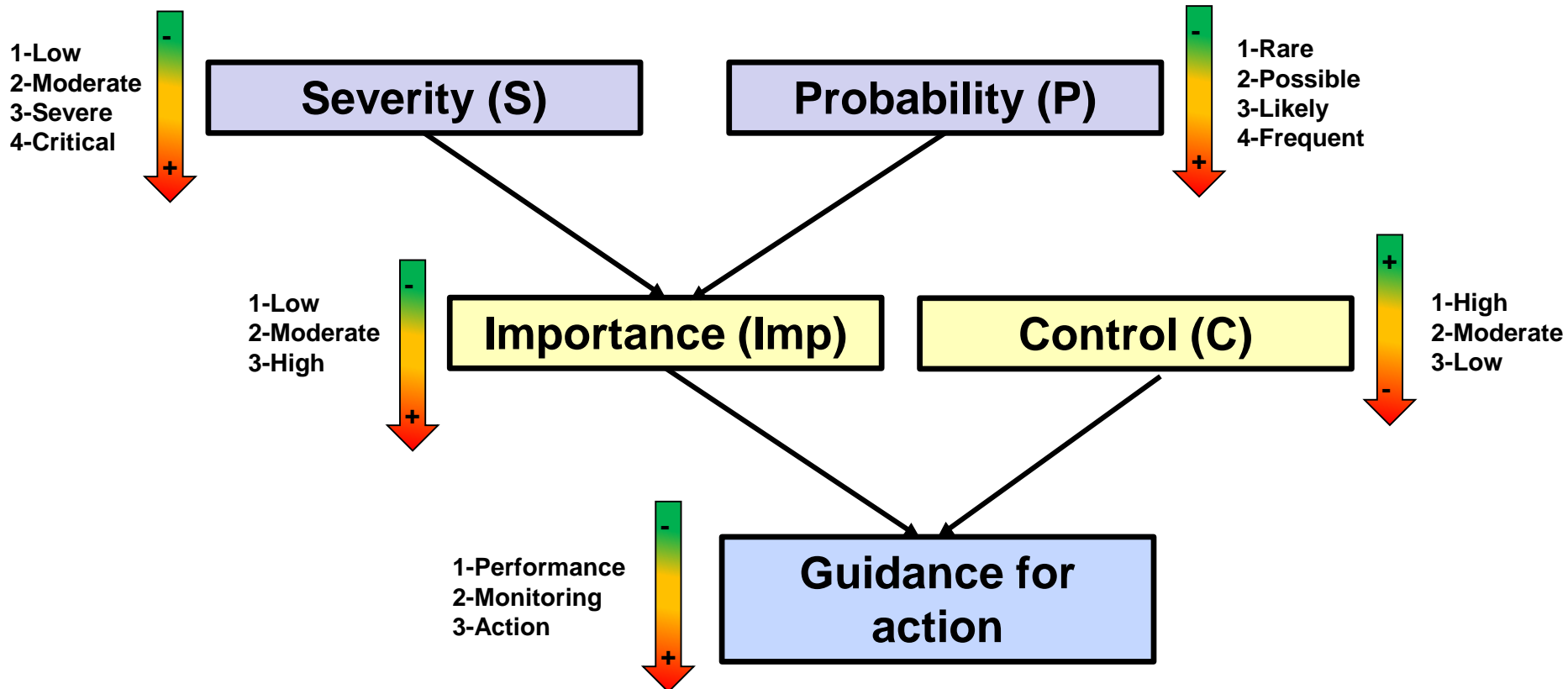


=> Allows to **identify critical points** in each analytical protocol, and to decide actions to **secure the operations and results**

2.3-Risk & Opportunity management



Tools used : simplified FMEA (Failure Mode and Effect Analysis)



=> Allows to prioritise the risks
to implement a rational strategy of actions

2.3-Risk & Opportunity management



Tools used : simplified FMEA (Failure Mode and Effect Analysis)

Example adapted from Nematology unit – biomolecular analysis

Step of the analysis	Identified risk	Contribution to uncertainty of analysis	Probability	Severity	Control
			A	G	M
Extraction d'ADN	Risk of contamination	when adding beads	Rare	Severe	High
		during crushing step with individual pestle	Rare	Severe	High
		during the distribution of reagents /buffers	Rare	Severe	High
		when opening tubes at the different steps	Rare	Severe	High
		while transferring solutions / extraction from tubes to plates	Rare	Severe	High

2.3-Risk & Opportunity management



Tools used : simplified FMEA (Failure Mode and Effect Analysis)

Example adapted from Nematology unit – biomolecular analysis

Contribution to uncertainty of analysis	Control	Description of controls in place	Guidance of action	
	M		AxGxM	
when adding beads	High	beads added tube by tube without touching the tubes	4	Monitoring
during crushing step with individual pestle	High	Use of individual and non reusable pestle	4	Monitoring
during the distribution of reagents /buffers	High	Distribution of reagent with no contact with tubes' walls; change of pipette tips between tubes	4	Monitoring
when opening tubes at the different steps	High	centrifugation prior to opening tubes careful opening of tubes appropriate rack to avoid contact between tubes change of gloves if necessary	4	Monitoring
while transferring solutions / extraction from tubes to plates	High	centrifugation prior to opening tubes careful opening of tubes appropriate rack to avoid contact between tubes change of gloves if necessary	4	Monitoring

2.4-Control of data and information systems



- ✓ **Description of the information systems:** Computer mapping / List of softwares & firmwares used / monitoring of the versions (software / firmware)
- ✓ **Control of information systems:** validation of computer tools / traceability of verification in case of software upgrades
- ✓ **Data securing:** Confidentiality / protection against intrusion / computer backup / test of data recovery

2.5-Complaints

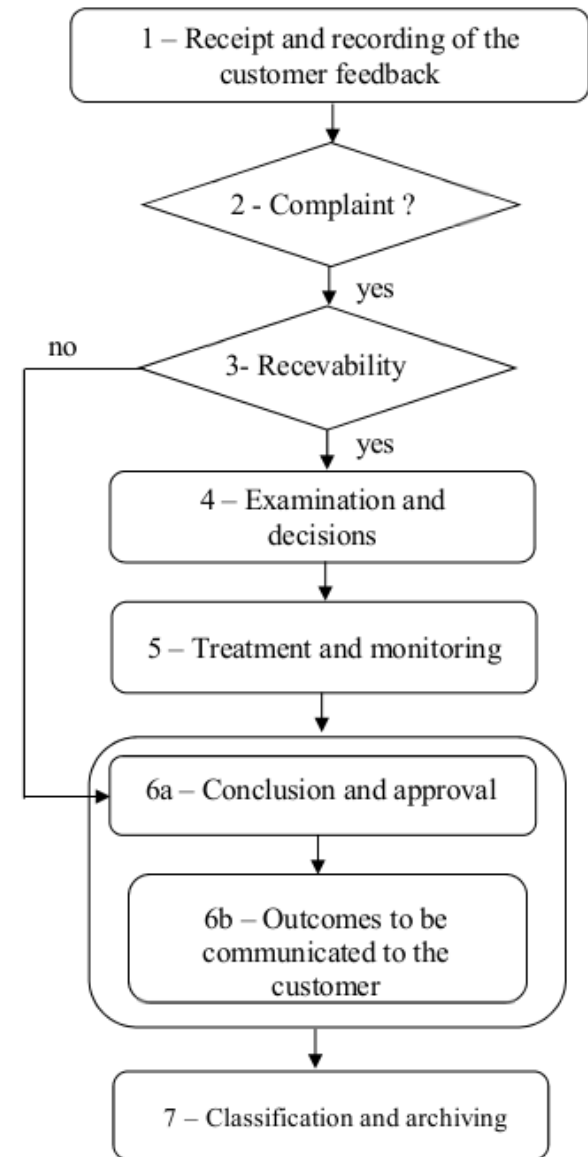


✓ The new ISO 17025 requires :

-a description of the **complaints handling process** to be available to any interested party upon request

-the outcomes to be communicated to the complainant to be made by, or reviewed and approved by, **individual(s) not involved in the original laboratory activities in question**

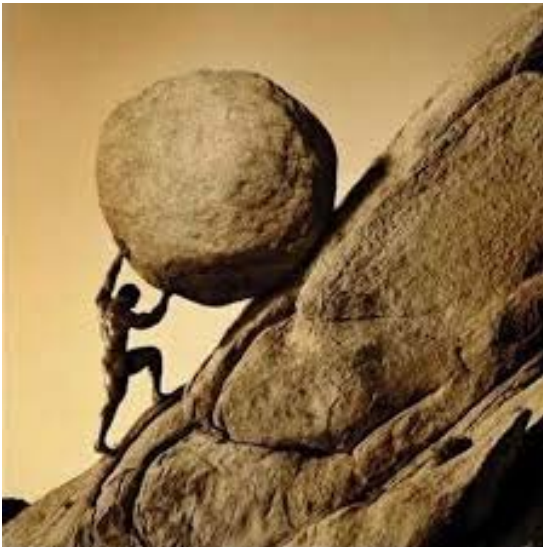
=> **Creation of a specific procedure + a recording for the management of complaints**





- **Examples of implementation of ISO 17025: 2017 in several QA systems**
- **No non compliance identified for 3 QA systems evaluated so far**

Thank you for your attention



From Sisyphus...



...to Deming